

Governance and Risk Management Forum 2021

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Thursday 20 to Friday 21 May

Register at governanceinstitute.com.au/GRMF

#GRMF2021

Day one: Thursday 20 May

8:50am - 9:00am

Welcome and opening comments

Garth Fountain-Smith FGA FCG, Director & Principal Legal Practitioner, Fountain-Smith Governance Lawyers Pty Ltd

9:00am–9:50am

Panel session

State of the state

Chair: Megan Motto FGA, CEO, Governance Institute of Australia

Catherine Birch, Senior Economist, ANZ Bank

Bob Stensholt, Deputy Chairman, Canterbury Surry Hills Community Finance Ltd & Former State MP for Burwood

Stephen Younane, Co-founder & CEO, Retail Prodigy Group

- How the pandemic shifted the dynamics of the Australian federation
- Politics and policy in the state arena
- How national policy contexts have impacted state outcomes
- Economic trends and indicators

9:50am–10:30am

Panel session

What is top of mind for company secretaries?

Dominic Horsley FGA FCG, Group General Counsel and Company Secretary, Computershare

Sonia Joksimovic FGA FCG, Company Secretary, Boardroom Matters Pty Ltd

Fiona Mead FGA FCG, Company Secretary and Head of Corporate Governance, CSL

- Virtual or hybrid AGMs and board meetings and challenges for stakeholder engagement
- Regulatory changes impacting governance and disclosure
- Purpose, scope and focus for board paper

10:30am–11:00am

Morning tea

11:00am–11:40am

Panel session



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Regulators' update

Chair: Alyn Tai, Partner, Holding Redlich

Cathie Armour, Commissioner, Australian Securities & Investments Commission

James Gerraty FGA FCG, Senior Manager, Listings Compliance, ASX Ltd

Anna Longley, Assistant Commissioner General Counsel, ACNC

- ASIC recommendations, reviews and guidelines — governance and accountability
- ASX listing rule changes, CHES replacement

11:40am – 12:30pm

Focus session

Conversations in culture

Chris Kotur, Leader in Residence, Leadership Victoria

- Core features of quality conversations — engage, relate, challenge
- The power of shared knowledge — business priorities, accountability, stakeholder insights, innovation and growth
- How to manage difficult conversations?
- Enabling culture shifts to drive performance

12:30pm–1:30pm

Lunch

1:30pm–2:00pm

Leadership Q&A

Emily Gabriel, Winner, Westpac Youth Impact Challenge

- In this special session the audience directs a series of questions to a governance leader on the challenges and way forward for the coming year

2:00pm–2:50pm

Focus session

Getting remuneration right

Hillel Nagel, Associate Partner, People Advisory Services, Legal Practitioner, EY

- Designing a principles-based remuneration framework
- Non-financial metrics in variable remuneration arrangements
- Board accountability, transparency and oversight for remuneration outcomes
- What remuneration says about culture
- Role of incentives in reducing misconduct

2:50pm–3:00pm

Afternoon tea

3:00pm–3:40pm

Panel session

Panel discussion — New technologies in governance

Chair: Sam Riley, Chief Executive Officer, Ansarada

Tom Crampton, CEO, Trusted Impact Pty Ltd

Lisa Fitzgerald FGA, Partner Corporate, Lander and Rogers

Steve Vallas, Chief Executive Officer, Blockchain Australia

- Strategies to build a technologically astute enterprise
- Integration of data governance and privacy across business-critical processes
- Fintech, regtech, blockchain — how they enable governance and compliance
- Does regulation lag the accelerated pace of disruption?



3:40pm–4:25pm



What is your business story?

Chair: Ken Weldin FGA FCG, Partner, Audit & Assurance, PKF

Marnie Baker, Managing Director, Bendigo & Adelaide Bank

- What determines the original story?
- How uncertainty and stakeholder expectations reframe your story
- Boardroom storylines — people, culture, accountability, diversity and inclusion, risk readiness and resilience
- The intersection between business and community

4:25pm–4:30pm

Closing remarks from chair and end of Day One

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Day two: Friday 21 May

8:50am–9:00am

Welcome and opening comments

Leon Cox, General Manager Membership, Governance Institute of Australia

9:00am–9:50am

Opening address

The human factor in risk and decision-making

Tim Cope, Australian Adventurer

- Ernest Shackleton listed four qualities of an explorer — optimism, patience, idealism and courage. How does this translate into decision-making during a high-risk venture or a crisis?

9:50am–10:30am

CRO panel

Risk managers in the driver seat — what will be waiting at the crossroads?

Chair: Stuart Clout, Chief Revenue Officer, Ansarada

Anita Macartney, Director of Governance & Risk, ARPANSA

Adhira Razdan, Sanagi Project Risk Partner, MLC Life Insurance

Andrew Webster FGIA, Chief Risk Officer, Aussie Broadband

- Risk management in 2021/2022 — what is coming next and are you prepared?
- Refining crisis response and governance — lessons from 2020
- The business case for a focus on non-financial risks
- Balancing organisational growth strategy with changing risk profile and appetite



10:30am–11:00am

Morning tea

11:00am–11:50am

Focus session

Strengthening the risk toolkit to tackle an extended period of uncertainty

Gail Bergmann FGIA, Head of Internal Audit & Risk, Cleanaway

- Why risk culture is the key and how you can measure it
- Integrating the disparate risks and indicators across organisational siloes
- Setting standards that can be implemented across business units
- Tools for preparedness — scenario planning, stress testing, and analytics

11:50am–12:20pm

Leadership Q&A

Angus Clelland FGIA FCG, CEO, Mental Health Victoria

- In this special session the audience directs a series of questions to a risk leader on the challenges and way forward for the coming year.

12:20pm–1:20pm

Lunch

1:20pm–2:00pm

Presentation

An integrated approach to cyber security

Harvey Deak, Chief Information Security Officer, MLC Australia

- What makes your organisation and your sector vulnerable?
- Integrating security process and communications with organisation-wide risk management systems
- Securing timely intelligence about threats and internal and external actors
- How a zero-trust cyber roadmap can help minimise security gaps

2:00pm–2:50pm

Focus session

Interrogating integrity: Detecting deception in the workplace

Robert Cockerell, Partner, PKF Integrity

- How to look beyond immediate crisis impact at granular cross-business mid-term impact and long-term consequences
- Detecting new risks and understanding risk magnitude, duration and impact
- Reflecting on the effectiveness of internal controls
- Maintaining the strategic outlook and goals through a crisis and after

2:50pm–3:30pm

Panel session

The interface between human capital and risk management

Chair: Lino Rizio, Senior Consultant, Lino Rizio Consulting

Steve Bell, Partner and Regional Head of Practice (Employment Industrial Relations and Safety), Herbert Smith Freehills

Vanda Iaconese, CEO, Doutta Galla Aged Care

Nevein Versace, Head of Enterprise Risk & Compliance, AustralianSuper

- Examining relevance for operations, skills, business performance, continuity and resiliency
- Types of risk — financial, legal, conduct, reputational, compliance and strategic risks
- Building focused controls and governance for human capital risk
- How technology enables human capital management

3:30pm–3:35pm

Closing remarks from chair and end of conference

3:35pm–4:35pm

Networking and afternoon tea



Fees (inc GST)

	One day	Two days
	Day 1: 6 CPD hours Day 2: 5 CPD hours	11 CPD hours
Members	\$850	\$1,510
Subscribers	\$900	\$1,665
Non-members	\$950	\$1,750

Virtual option also available. Live-stream of NSW program on 17-18 May 2021

	Virtual one day	Virtual two days
	Day 1: 6 CPD hours Day 2: 5 CPD hours	11 CPD hours
Members	\$725	\$1,385
Subscribers	\$775	\$1,540
Non-members	\$825	\$1,625

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About Governance Institute

We are a national membership association, advocating for a community of 40,000 governance and risk management professionals from the listed, unlisted and not-for-profit sectors. As the only Australian provider of chartered governance accreditation, we offer a range of short courses, certificates and postgraduate study. Our mission is to drive better governance in all organisations, which will in turn create a stronger, better society.

Register at governanceinstitute.com.au/GRMF

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