

Governance and Risk Management Forum 2021

Leading strategy. Driving change.



National gold sponsors



National exhibitor



Thursday 13 to Friday 14 May

Register at governanceinstitute.com.au/GRMF

#GRMF2021

Day one: Thursday 13 May

8:45am–8:55am

Welcome and opening comments

Steven Coghlan, State Manager, Governance Institute of Australia

Catriona Wearn FGIA FCG, Executive Manager Legal and Governance, RAC WA

8:55am–9:40am

Opening address



What is your business story?

Chair: Simon Fermanis, Senior Audit Partner, Audit & Assurance, PKF

Robert Cole, Chairman, Synergy, Chairman Landgate and Non-executive Director, Iluka Resources

- What determines the original story?
- How uncertainty and stakeholder expectations reframe your story
- Boardroom storylines — people, culture, accountability, diversity and inclusion, risk readiness and resilience
- The intersection between business and community

9:40am–10:30am

Panel session

State of the state

Chair: Megan Motto FGIA, CEO, Governance Institute of Australia

Adrienne LaBombard, Manager Industry Competitiveness, Chamber of Minerals and Energy

- How the pandemic shifted the dynamics of the Australian federation
- Politics and policy in the state arena
- How national policy contexts have impacted state outcomes

10:30am–11:00am

Morning tea

11:00am–11:40am

Panel session

Regulators' update

Nathan Bartrop FGIA FCG, Governance

Anna Longley, Assistant Commissioner General Counsel, ACNC

James Rowe, Senior Manager, Listings Compliance (Perth), Australian Securities Exchange

Greg Yanco, Executive Director Markets, Australian Securities & Investments Commission

- ASIC recommendations, reviews and guidelines — governance and accountability
- ACNC — reducing red tape across state and territory lines
- ASX listing rule changes, CHES replacement

11:40am–12:30pm

Focus session

Nasdaq
Boardvantage®

Why board composition is top of the agenda

Chair: Guy Gilead, Senior Sales Director, ANZ, Nasdaq Governance Solutions

Darryl Edwards FGIA FCG, Lead Governance Consultant, Boardroom Governance

- Does your board composition reflect changes to business ecosystem and risk landscape?
- Determining the key drivers and skills matrix
- Frameworks for effective evaluation and succession-planning
- Enhanced disclosure to help communicate strategically with stakeholders

12:30pm–1:30pm

Lunch

1:30pm–2:00pm

Leadership Q&A

Catriona Wearn FGIA FCG, Executive Manager Legal and Governance, RAC WA

Deidre Willmott, Non-Executive Director, Australia Post

- In this special session the audience directs a series of questions to a governance leader on the challenges and way forward for the coming year

2:00pm–2:50pm

Panel session

Getting remuneration right

Rohan Connors, Partner, EY

Jenny Seabrook, Chair, Deterra Royalties Limited

- Designing a principles-based remuneration framework
- Non-financial metrics in variable remuneration arrangements
- Board accountability, transparency and oversight for remuneration outcomes
- What remuneration says about culture

2:50pm–3:00pm

Afternoon tea

3:00pm–3:40pm

Panel session



What is top of mind for company secretaries?

Chair: Toby Hicks, Chairman, DigitalX

Warren Baillie FGIA FCG, Group Company Secretary, Woodside Energy

Joanne McDonald FGIA FCG, Company Secretary & Head of Corporate Affairs, IGO Limited

Rachel Rees FGIA FCG, Chief Financial Officer and Company Secretary, Lionel Samson Sadleirs Group

- Virtual or hybrid AGMs and board meetings and challenges for stakeholder engagement
- Regulatory changes impacting governance and disclosure
- Purpose, scope and focus for board paper

3:40pm–4:20pm



New technologies in governance

Chair: Sourabh Pandey, Product Director, Ansarada

Matt Mueller, CIO, Iluka Resources

- Strategies to build a technologically astute enterprise
- Integration of data governance and privacy across business-critical processes
- Fintech, regtech, blockchain — how they enable governance and compliance
- Does regulation lag the accelerated pace of disruption?

4:20pm–4:25pm

Closing remarks from chair and end of Day One

State gold sponsors



Day two: Friday 14 May

8:50am–9:00am

Welcome and opening comments

Glyn Geen FGIA FCG, Governance, Risk & Compliance Manager, Fremantle Ports

9:00am–9:50am

The human factor in risk and decision-making

Opening address

Steve Plain, Mountaineer, adventurer and engineer

- Ernest Shackleton listed four qualities of an explorer — optimism, patience, idealism and courage. How does this translate into decision-making during a high-risk venture or a crisis?

9:50am–10:30am

Risk managers in the driver seat — what will be waiting at the crossroads?

CRO panel

Chair: Sourabh Pandey, Product Director, Ansarada

Tim McNaught, Director, Office of Bushfire Risk Management

Anastasia Hay, Head of Risk, Insurance RAC WA

- Risk management in 2021/2022 — what is coming next and are you prepared?
- Refining crisis response and governance — lessons from 2020
- The business case for a focus on non-financial risks
- Balancing organisational growth strategy with changing risk profile and appetite



10:30am–11:00am

Morning tea

11:00am–11:50am

Strengthening the risk toolkit to tackle an extended period of uncertainty

Focus session

Gary Cohen, Associate Director, Risk Consulting, KPMG

- Why risk culture is the key and how you can measure it
- Integrating the disparate risks and indicators across organisational siloes
- Setting standards that can be implemented across business units
- Tools for preparedness — scenario planning, stress testing, and analytics

11:50am–12:20pm

Leadership Q&A

Chair: Robert Cockerell, National Head, PKF Integrity

Caroline Spencer, WA Auditor General

- In this special session the audience directs a series of questions to a risk leader on the challenges and way forward for the coming year.

12:20pm–1:20pm

Lunch

1:20pm–2:00pm

Interrogating integrity: Detecting deception in the workplace



Robert Cockerell, National Head, PKF Integrity

Fraud involves an act of deception whether orally or in writing this session will focus on improving your skills in detecting deception analysis of words and changes in body behaviour. The session will guide you on the things to look and listen for with the concepts supported by video clips and the experiences of our presenter Robert Cockerell.

2:00pm–2:50pm

An integrated approach to cyber security

Presentation

Brian Ferreira, Vice President, EXP Services ANZ, Gartner

- What makes your organisation and your sector vulnerable?
- Integrating security process and communications with organisation-wide risk management systems
- Securing timely intelligence about threats and internal and external actors
- How a zero-trust cyber roadmap can help minimise security gaps

2:50pm–3:30pm

The interface between human capital and risk management

Panel session

Nicole Duncan FGIA FCG, Chief Legal Officer and Company Secretary, South 32

Glyn Geen FGIA FCG, Governance, Risk & Compliance Manager, Fremantle Ports

- Examining relevance for operations, skills, business performance, continuity and resiliency
- Types of risk — financial, legal, conduct, reputational, compliance and strategic risks
- Building focused controls and governance for human capital risk
- How technology enables human capital management

3:30pm–3:35pm

Closing remarks from chair and end of conference

3:35pm–4:35pm

Networking and afternoon tea

Fees (inc GST)

	One day	Two days
	Day 1: 6 CPD hours Day 2: 5 CPD hours	11 CPD hours
Members	\$850	\$1,510
Subscribers	\$900	\$1,665
Non-members	\$950	\$1,750

Virtual option also available. Live-stream of NSW program on 17-18 May 2021

	Virtual one day	Virtual two days
	Day 1: 6 CPD hours Day 2: 5 CPD hours	11 CPD hours
Members	\$725	\$1,385
Subscribers	\$775	\$1,540
Non-members	\$825	\$1,625

Become a member and save

Governance Institute members receive a range of benefits and rewards, including discounted event fees — **save up to \$240 on your registration.**

Find out if you are eligible for membership at governanceinstitute.com.au/Membership

About Governance Institute

We are a national membership association, advocating for a community of 40,000 governance and risk management professionals from the listed, unlisted and not-for-profit sectors. As the only Australian provider of chartered governance accreditation, we offer a range of short courses, certificates and postgraduate study. Our mission is to drive better governance in all organisations, which will in turn create a stronger, better society.

Register at governanceinstitute.com.au/GRMF

[in](#) [f](#) [t](#) [ig](#) [YouTube](#) #GRMF2021

**Governance
Institute**
of Australia