

Governance and Risk Management Forum 2021

Leading strategy. Driving change.



National gold sponsors



National exhibitor



Monday 17 to Tuesday 18 May

Register at governanceinstitute.com.au/GRMF

#GRMF2021

Day one: Monday 17 May

8:45am–8:55am

Welcome and opening comments

Chair: Andrew Hollier GIA(Affiliated), NSW/ACT State Manager Governance Institute of Australia
Megan Motto FGIA, CEO, Governance Institute of Australia

8:55am–9:40am

Opening address



What is your business story?

Chair: Martin Matthews, Partner, Audit & Assurance, PKF

Ann Sherry AO, Chairman, Eneo and Non-Executive Director, National Australia Bank & Sydney Airport

- What determines the original story?
- How uncertainty and stakeholder expectations reframe your story
- Boardroom storylines — people, culture, accountability, diversity and inclusion, risk readiness and resilience
- The intersection between business and community

9:40am–10:30am

Panel session

State of the state

Chair: Megan Motto FGIA, CEO, Governance Institute of Australia

Simon Banks, Managing Director, Hawker Britton

Brian Parker, Chief Economist, Sunsuper

The Hon Gabrielle Upton, Member for Vaucluse and Parliamentary Secretary to the NSW Premier

- How the pandemic shifted the dynamics of the Australian federation
- Politics and policy in the state arena
- How national policy contexts have impacted state outcomes

10:30am – 11:00am

Morning tea

11:00am–11:45am

Panel session



HOLDING REDLICH

Regulators' update

Chair: Lyn Nicholson FGIA FCG, General Counsel, Holding Redlich

Cathie Armour, Commissioner, Australian Securities & Investments Commission

Dr Gary Johns, Commissioner, Australian Charities and Not-for-profits Commission

Janine Ryan, Chief Compliance Officer, ASX

- ASIC recommendations, reviews and guidelines — governance and accountability

11:45am–12:35pm

Focus session

Nasdaq
Boardvantage®

Why board composition is top of the agenda

Chair: Guy Gilead, Senior Sales Director, Nasdaq

Leah Fricke FGIA FCG, Non-Executive Director, Columbus Capital

- Does your board composition reflect changes to business ecosystem and risk landscape?
- Determining the key drivers and skills matrix
- Frameworks for effective evaluation and succession-planning
- Enhanced disclosure to help communicate strategically with stakeholders

12:35pm–1:30pm

Lunch

1:30pm–2:00pm

Leadership Q&A

Chair: Megan Motto FGIA, CEO, Governance Institute of Australia

Cris Parker, Head of The Ethics Alliance, The Ethics Centre, Director, The Banking Finance and Oath

- In this special session the audience directs a series of questions to a governance leader on the challenges and way forward for the coming year

2:00pm–2:50pm

Focus session

Getting remuneration right

Mathew Ronald FGIA, Director, EY

- Designing a principles-based remuneration framework
- Non-financial metrics in variable remuneration arrangements
- Board accountability, transparency and oversight for remuneration outcomes
- What remuneration says about culture
- Role of incentives in reducing misconduct

2:50pm–3:00pm

Afternoon tea

3:00pm–3:40pm

Panel session

What is top of mind for company secretaries?

Chair: Catherine Maxwell FGIA, General Manager, Policy and Advocacy, Governance Institute of Australia

Daniel Csillag FGIA FCG, Senior Legal Counsel and GM, Company Secretariat, ASX

Dhawal Gadani FGIA FCG, NSW Council, Governance Institute of Australia, Senior Company Secretary, Ampol (Caltex)

Jana Jevcakova, Managing Director, Corporate Governance, Morrow Sodali

- Virtual or hybrid AGMs and board meetings and challenges for stakeholder engagement
- Regulatory changes impacting governance and disclosure
- Purpose, scope and focus for board paper

3:40pm–4:25pm

Panel session



Panel discussion — New technologies in governance

Chair: Sam Riley, CEO, Ansarada

Peter Deans, Director, Regtech Association

Hannah Glass, Senior Associate, King and Wood Mallesons

Jennifer Frances, Director, NSW, Strategy & Consulting, Cyber CX

Deborah Young, Chief Executive Officer, Regtech Association

- Strategies to build a technologically astute enterprise
- Integration of data governance and privacy across business-critical processes
- Fintech, regtech, blockchain — how they enable governance and compliance

4:25pm–4:30pm

Closing remarks from chair and end of Day One

State gold sponsors



Day two: Tuesday 18 May

8:50am–9:00am

Welcome and opening comments

Chair: *Andrew Crawford, Non-Executive Director, Primary and Community Care Services*

9:00am–9:50am

Opening address
(pre-recorded)

The human factor in risk and decision-making

Chair: *Liz Nicol FGA, Director, Uniting*

Louis Rudd MBE, Head of Expeditions, Shackleton Institute

- Ernest Shackleton listed four qualities of an explorer — optimism, patience, idealism and courage. How does this translate into decision-making during a high-risk venture or a crisis?

9:50am–10:30am

CRO panel



Risk managers in the driver seat — what will be waiting at the crossroads?

Chair: *Stuart Clout, Chief Revenue Officer, Ansarada*

Stephen Anderssen, Chief Risk Officer, Technology and Operations, Westpac

Phil Grindley FGA FCG, Head of Risk, Wesley Mission

David Hitchcock, Head of Risk and Compliance, Telstra

- Risk management in 2021/2022 — what is coming next and are you prepared?
- Refining crisis response and governance — lessons from 2020
- The business case for a focus on non-financial risks
- Balancing organisational growth strategy with changing risk profile and appetite

10:30am–11:00am

Morning tea

11:00am–11:50am

Focus session

Strengthening the risk toolkit to tackle an extended period of uncertainty

Peter McGee AGIA ACG, Risk Manager at National Housing Finance and Investment Corporation

- Why risk culture is the key and how you can measure it
- Integrating the disparate risks and indicators across organisational siloes
- Setting standards that can be implemented across business units
- Tools for preparedness — scenario planning, stress testing, and analytics

11:50am–12:20pm

Leadership Q&A

Chair: *Kerry McGoldrick FGA FCG, Partner, ShineWing*

Jacqui O'Dea Chief Risk Officer, The GPT Group

- In this special session the audience directs a series of questions to a risk leader on the challenges and way forward for the coming year.

12:20pm–1:20pm

Lunch

1:20pm–2:00pm

Presentation



An integrated approach to cyber security

Chair: *Greg Dickason, Managing Director Pacific, LexisNexis*

Dr Ian Oppermann, NSW Chief Data Scientist, Department of Customer Service

- What makes your organisation and your sector vulnerable?
- Integrating security process and communications with organisation-wide risk management systems
- Securing timely intelligence about threats and internal and external actors
- How a zero-trust cyber roadmap can help minimise security gaps

2:00pm–2:50pm

Focus session



Interrogating integrity: Detecting deception in the workplace

Robert Cockerell, Partner, PKF Integrity

Fraud involves an act of deception whether orally or in writing this session will focus on improving your skills in detecting deception analysis of words and changes in body behaviour. The session will guide you on the things to look and listen for with the concepts supported by video clips and the experiences of our presenter Robert Cockerell.

2:50pm–3:30pm

Panel session

The interface between human capital and risk management

Danielle Avery, FGA, Senior Risk Adviser, Risk Advisory with Norton Rose Fulbright

Matthew Croxford, Partner & National Head of Human Capital, Grant Thornton

- Examining relevance for operations, skills, business performance, continuity and resiliency
- Types of risk — financial, legal, conduct, reputational, compliance and strategic risks
- Building focused controls and governance for human capital risk
- How technology enables human capital management

3:30pm–3:35pm

Closing remarks from chair and end of conference

Chair: *Andrew Crawford, Non-Executive Director, Primary and Community Care Services*

3:35pm–4:35pm

Networking and afternoon tea

Fees (inc GST)

	One day	Two days	Virtual one day	Virtual two days
	Day 1: 6 CPD hours Day 2: 5 CPD hours	11 CPD hours	Day 1: 6 CPD hours Day 2: 5 CPD hours	11 CPD hours
Members	\$850	\$1,510	\$725	\$1,385
Subscribers	\$900	\$1,665	\$775	\$1,540
Non-members	\$950	\$1,750	\$825	\$1,625

Become a member and save

Governance Institute members receive a range of benefits and rewards, including discounted event fees — **save up to \$240 on your registration.**

Find out if you are eligible for membership at governanceinstitute.com.au/Membership

About Governance Institute

We are a national membership association, advocating for a community of 40,000 governance and risk management professionals from the listed, unlisted and not-for-profit sectors. As the only Australian provider of chartered governance accreditation, we offer a range of short courses, certificates and postgraduate study. Our mission is to drive better governance in all organisations, which will in turn create a stronger, better society.

Register at governanceinstitute.com.au/GRMF

[in](#) [f](#) [t](#) [o](#) [y](#) [t](#) [#GRMF2021](#)

**Governance
Institute**
of Australia