

# Governance and Risk Management Forum 2019

**Integrity. Accountability. Resilience.**

**Tuesday, 11 and Wednesday, 12 June**

 **Parmelia Hilton Perth,  
Mill Street, Perth**



National gold sponsor

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 **Register at [governanceinstitute.com.au/GRMF](https://governanceinstitute.com.au/GRMF)**

Don't miss your chance to hear from expert speakers and be empowered with market-leading knowledge and skills to help you tackle the challenges that you face in your role.

## What's in it for you?

**Interactivity:** Discuss the latest issues shaping the governance and risk management landscape in our interactive focus sessions and panel discussions.

**New skills and resources:** Upgrade your skills and create a framework that aligns your organisation's strategy, culture and resilience.

**Regional insights:** Local experts sharing their insights on the challenges specific to your region.

**Networking:** Expand your professional network — connect with like-minded governance and risk professionals across different industries, and at every experience level.

## Program

### Day one: Tuesday, 11 June

8:45am–9:00am	<b>Welcome and opening comments</b>
9:00am–9:40am	<b>Keynote address: Governance keynote</b> <i>Dr Vanessa Guthrie FTSE, Chairman, Minerals Council of Australia and Non-executive Director, ABC, Santos and Tronox Holdings</i>
9:40am–10:20am	<b>Economic update: State of play 2019</b> <i>Alan Langford, Chief Economist, Bankwest</i> Following the federal election and April's budget, an update on national and global contexts of change, trends and indicators seen in the economy, and forecasts on business and market conditions for the coming year.
10:20am–10:50am	<b>Morning tea</b>
10:50am–11:50am	<b>Focus session: Interrogating integrity — culture, ethics, value</b> <i>Louise Forster, Head of Brand &amp; People, Chorus</i> Ethics has moved beyond the 'tick-box' culture focused on compliance. This session considers the attributes of an effective integrity strategy. It examines the triggers for systemic misconduct including business transformation and change, incentives and KPIs, cultural differences and pressures.
11:50am–12:30pm	<b>Panel session: Regulatory engagement in a post-royal commission world</b> <i>Natalie Durr, Regional Commissioner Western Australia, Senior Executive Leader Enforcement WA and Criminal Intelligence, ASIC</i> <i>Kevin Lewis FGA, Chief Compliance Officer, ASX</i> <i>Chair: Megan Motto, Chief Executive, Governance Institute of Australia</i> Legislation and regulatory change are the top business risks for Australia in 2019. What are the changing roles of regulators beyond the royal commission and what are the practical steps your organisation can take to engage regulators effectively?
12:30pm–1:30pm	<b>Lunch</b>
1:30pm–2:30pm	<b>Focus session: Building new frameworks for accountability</b> <i>Lianne Cretney-Barnes, Chair of The Executive Connection</i> Three royal commissions and a host of governance failures have put a spotlight on director and management accountability like never before. Even organisations with strong cultural frameworks can still struggle with accountability when failures occur — so how do we fix it?
2:30pm–3:10pm	<b>Panel session: What challenges are company secretaries facing in 2019–2020?</b> <i>Rachel Rees FGA FCIS, Chief Financial Officer and Company Secretary, Lionel Samson Sadleirs Group</i> <i>Warren Baillie FGA FCIS, Company Secretary, Woodside Energy</i> <i>Liane Papaelias, Appointed Director, Company Secretary, Rural Health West</i> <i>Chair: Simon Fermanis, Senior Audit Partner, PKF</i> Our panel will consider the critical issues in the wake of new legislation and changes to corporate governance principles.
3:10pm–3:40pm	<b>Afternoon tea</b>
3:40pm–4:20pm	<b>Panel session: The growing influence of investor relations</b> <i>Kiel Chivers, Director of Communications and Corporate Affairs, FBR</i> <i>Jana Jevcakova, Director, Corporate Governance, Morrow Sodali</i> <i>Andrew Rowell, Director Investor Relations, Cannings Purple</i> Investor relations (IR) has become central to communications for both internal and external stakeholders. In this session, we investigate tactics for stakeholder engagement and strategies to build a coherent company message.



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# Is it right for you?

The forum is designed for those working in governance and risk management roles in listed, non-listed, public sector and not-for-profit organisations, including:

- directors
- company secretaries
- governance professionals
- risk managers and chief risk officers
- legal counsel and lawyers
- accountants
- C-suite, executive and senior management.

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4:20pm–5:00pm

## Panel session: Spotlight on remuneration

*Liza Carpena FGIA FCIS, Non-Executive Director, Mincor Resources NL and Alchemy Resources Limited*

*Allan Feinberg, Managing Director, BDO*

*Joneen Scott, Senior Manager — People Advisory Services, Ernst & Young*

The 2018 AGM season featured record levels of investor dissent, much of it focused on remuneration. With many leading corporates held to account for unsatisfactory disclosure of hybrid structures, 2019 calls for a rethink of remuneration.

5:00pm–6:00 pm

## Networking drinks

## Day two: Wednesday, 12 June

9:00am–9:40am

## Fireside chat: Human resilience — where organisational strength begins

*Kane Blackman FGIA FCIS, Commission Secretary, Insurance Commission of WA*

*Deane Pieters, General Manager, Business Strategy & Growth, West Coast Eagles FC*

The success of any organisation in recovering from crisis, failure or uncertainty is firmly rooted in the resilience of your teams. We examine the modern contexts that impact human resilience — personal and professional expectations and pressures, political upheaval, terrorism, and climate change.

9:40am–10:40am

## Focus session: The interdependencies of risk

*James Lynch FGIA FCIS, General Manager Safety Risk and Environment, Perth Airport*

In a world of constantly evolving and emerging risks, you must prepare your organisation for new threats that morph, mix and co-exist with other risks. How do you curate the most critical internal and external uncertainties and map interdependencies?

10:40am–11:10am

## Morning tea

11:10am–12:10pm

## Focus session: Organisational and operational risk — examining best practice for continuity and resilience

*Ian Hord, Risk Manager, Western Power*

What would life be like if there were no uncertainties? Dull. On the one hand, uncertainty creates opportunities; on the other, it brings threats — the negative impact of uncertainty. This session examines the key to managing uncertainty in your operations, and how you can benchmark operational risk to drive resilience.

12:10pm–1:10pm

## Lunch

1:10pm–2:10pm

## Focus session: Making cyber-resilience second nature

*Lex Burke, Cyber Incident Response Team, Clayton Utz*

*Chris Courtis, Cyber Incident Response Team, Clayton Utz*

There are infinite types of threats, tactics cybercriminals use — when it hits it can be catastrophic for the entire network. What does an effective cyber resilience strategy look like?

2:10pm–3:10pm

## Focus session: Strategies to reduce HR risk

*Paige McNeil FGIA FCIS, Executive Director, Metal Mining PNG Limited*

There are multiple emerging risks to an organisation's human resources. This session presents the 'risks', challenges social constructs and provides practical strategies for risk reduction.

3:10pm–4:00pm

## Panel session: The Circle of Resilience

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*Phillip Draber, Manager, Risk and Assurance and Chief Risk and Assurance Officer, Edith Cowan University*

*Caron Sugars FGIA FCIS, Partner — Risk and Advisory Services, KPMG*

*Jessica Tiwade FGIA, Head of Governance and Risk, Arc Infrastructure*

This closing panel session will examine the three key strands of resilience — personal, organisational and societal — and how you can leverage these to develop a holistic resilience strategy for your organisation.

