

Governance & Risk Management Forum 2024

Leaning into transformation and change



VIC

Tuesday 28 May and Wednesday 29 May

Sofitel, Melbourne

Program *Day 1*

Governance and Risk Management Forum 2024

Victoria

8:15am – 8:45am	Registration
8:45am – 9:00am	<p>Opening remarks from MC</p> <p>David O’Kane, Chief Operations Officer, Governance Institute of Australia</p> <p>MC Mark Burke, AIC VIC State Council Member, Chief Financial Officer Melba Support Services</p>
9:00am – 9:45am	<p>Keynote: Business transformation and transformational governance</p> <ul style="list-style-type: none"> • Why you chose Transformation? • Is transformation always a choice or a binary, a spectrum that includes choice and external disruption? • Choosing a board as a founder. • Culture of change • How governance underpins transformation and change. • How do leaders (executive and board) weigh the risk in a way that enables opportunity? <p>Chair: Ken Weldin FGIA FCG, Partner, PKF</p> <p>Julie Hirsch, Award-winning Entrepreneur and Innovator</p>
9:45am – 10:30am	<div style="display: flex; align-items: center;">  </div> <p>State of the economy</p> <ul style="list-style-type: none"> • Key indicators for the global and national economy – continuing inflationary pressures and low growth • Impact of higher interest rates and inflation on households, businesses and the financial system • Examining state economies <p>Chair: Aubrey Mair, Manager Governance, Department of Families and Housing</p> <p>David Robertson, Chief Economist, Bendigo and Adelaide Bank</p>
10:30am – 11:00am	Morning tea

Register at governanceinstitute.com.au/GRMF

11:00am – 12:00pm	<p>PANEL SESSION: Regulatory focus – implementation and enforcement</p> <p>Chair: Ken Weldin FGIA FCG, Partner, PKF</p> <p>Kate O'Rourke, Commissioner, Australian Securities and Investments Commission</p> <p>Sue Woodward AM, Commissioner, Australian Charities and Not-for-profits Commission</p> <p>James Gerraty FGIA, Head of Listings Compliance, ASX</p>
12:00pm – 12:45pm	<p>FOCUS SESSION: Organisational resilience as a board priority</p> <ul style="list-style-type: none"> • Competitive advantages of resilience – canvassing the upside while protecting against the downside • How boards stay on top of the key elements of resilience - foresight, response, agility and adaptation • Building resilience into processes and systems – short and mid-term • Areas of focus for long-term impact - financial performance, organizational, health, talent and capabilities, customer focus, and ESG impact. <p>Chair: Mark Burke, AIC VIC State Council Member, Chief Financial Officer Melba Support Services</p> <p>Mary Mulhearn, Head of Risk and Resilience, Great Western Water</p>
12:45pm – 1:45pm	Lunch
1:45pm – 2:30pm	<p>COSECS PANEL - Assurance of governance in times of change</p> <ul style="list-style-type: none"> • Bringing clarity to minutes and reporting • Conveying the progress of ongoing change to boards alongside BAU • Keeping track of regulatory and compliance elements in transformation plans • Resourcing the expanding remit of the modern company secretary. <p>Chair: Leon Cox, Chief Partnerships and Accounts Officer, GovernWith</p> <p>Tom May, Company Secretary, UniSuper Limited</p> <p>Evelyn Harris, Company Secretary, Energy Australia</p>

<p>2:30pm – 3:00pm</p>	<p>FOCUS SESSION: ESG Obligation</p> <ul style="list-style-type: none"> • Sustainability Imperative: the urgency of sustainability challenges and how businesses need to act now • ESG: what does it mean and why does ESG matter? • Impacts of greater ESG performance • Personal Journey: how my life experiences have shaped my perspective and experiences in sustainability/ESG • The ESG obligation: integrating sustainability and ESG principles into corporate governance decision-making processes <p>Dr. Kaushik Sridhar, Founder, Orka Advisory</p>
<p>3:00pm - 3:30pm</p>	<p>Afternoon tea</p>
<p>3:30pm – 4:10pm</p>	<p>Digital transformation</p> <ul style="list-style-type: none"> • Cloud as an enabler for transformation pathways • Intelligent adoption and implementation of AI. <p>Anna Clive, Chief Information Officer, Aussie Broadband</p>
<p>4:10pm – 5:00pm</p>	<p>FOCUS SESSION: When change goes wrong</p> <ul style="list-style-type: none"> • When uncertainty drives sudden shifts in organisational decision making how do you canvas board views • How do you keep on-coming changes visible to your board • Board accountability for executive actions • Board response after reputational damage following short or mid-term changes. <p>Wendy Leegel, Director Business Transformation and Change, Chief Minister and Treasury for ACT</p>
<p>5:00pm – 5:05pm</p>	<p>Closing remarks from MC</p>
<p>5:05pm – 6:45pm</p>	<p>Networking & drinks</p>

Program *Day 2*

Governance and Risk Management Forum 2024

Victoria

8:15am – 8:40am	Registration
8:40am – 8:50:am	<p>Opening remarks</p> <p>MC Jeffrey Luckins FGIA FCG, Director, William Buck</p>
8:50am – 9:50am	<p>KEYNOTE: When crisis strikes - leadership, endurance, resilience, recovery</p> <p>David Knoff, Antarctic station leader</p>
9:50am – 10:35am	<p>FOCUS SESSION: Assessing and managing non-financial risks during change and transformation</p> <p>Organisations are facing unprecedented pace of change, driven by Generative AI, digitalised operational models, shifting regulatory and compliance requirements and increasing client expectations and engagements.</p> <p>This session explores the risk and governance framework to manage non financial risks, particularly:</p> <ul style="list-style-type: none"> • Risk and governance framework to manage the use of Gen AI, • The role of strategic leadership to drive success during change and transformation, • A deep dive into how culture, people, process and technology work in unison when considering operating model and managing risks. <p>Alice Tang, Chief Operating Officer, MA Asset Management</p>
10:35am – 11:05am	Morning tea

<p>11:05am – 11:55am</p> <div style="background-color: #333; color: white; padding: 5px; text-align: center; margin-top: 20px;">KordaMentha</div>	<p>Is your organisation vulnerable by design? Strategies for cybersecurity transformation</p> <ul style="list-style-type: none"> Leaders who want to implement a cybersecurity transformation must consider risks and capabilities relating to information, people, processes, and technology. Key to managing all business risks, including cyber risks, is effective governance. Business leaders must ensure governance measures can adequately prepare, detect, respond to, and recover from a cyber incident, Executives and leaders must understand the other organisational factors at risk when a cyber incident occurs, including operational, supplier, customer, and reputational risks. Key to managing these ancillary business risks is to minimise the likelihood and impact of cyber events, Planning is key to cyber resilience. It empowers organisations to prevent cyber incidents. It also enables better detection, response, and recovery if an incident does occur. Managing a significant cyber incident – do you know how you would respond? Most organisations don't. <p>Chair: Tony Vizza, Executive Director, Cyber Security, KordaMentha Brendan Read, Partner, KordaMentha Annie Hagggar, Principal, Cyber GC Akash Mittal, Chair, AISA</p>
<p>11:55am – 12:35pm</p>	<p>The state of risk</p> <ul style="list-style-type: none"> State of risk State of uncertainty – while risk has a probability, uncertainty does not so it is more difficult to assess. We are in a highly uncertain environment. State of complexity – risk and uncertainty combined, across multiple issues with different trade-offs, results in complexity. Impact on problem solving and leadership Purpose <p>Dr Angelia Grant, First Assistant Secretary, Multilateral Economic Engagement, Department of Prime Minister and Cabinet</p>
<p>12:35pm – 1:35pm</p>	<p>Lunch</p>

<p>1:35pm – 2:25pm</p>	<p>FOCUS SESSION: People and change – a risk view</p> <ul style="list-style-type: none"> • The people factor in change management • How existing culture influences the attitudes to change • Assessing the stakeholder universe and unpacking the impact risks • Identifying the risk to roles, resources, capability and skilling • Communicating change to manage and mitigate risks. <p>Mark Salomon FGIA Manager Risk and Compliance, McKillop Family Services</p>
<p>2:25pm – 3:15pm</p>	<p>FOCUS SESSION: Focus: How do we optimize the risk framework to empower agility and innovation?</p> <ul style="list-style-type: none"> • How does your risk framework recognize opportunities and benefits? • How do we articulate risk which is dynamic and spread across a range of potential outcomes? <p>Anthony Fehring FGIA</p>
<p>3:15pm – 4:05pm</p>	<p>Navigating emerging risks during organisational change</p> <ul style="list-style-type: none"> • Tools for identifying emerging risks and their implications for change plans • Economic, technology, regulatory, ESG • Understanding all contexts of proposed change to determine the potential impact of emerging risks.
<p>4:05pm – 4:10pm</p>	<p>Closing remarks from MC</p> <p>Jeffrey Luckins FGIA FCG, Director, William Buck</p>

Governance and Risk Management Forum

WA: Tuesday, 7 May 2024, *Hyatt Regency, Perth*
(6.5 CPD hours)

SA: Friday, 10 May, *U City, Adelaide*
(6.5 CPD hours)

QLD: Wednesday, 15 and Thursday, 16 May,
The Westin Hotel, Brisbane (12.5 CPD hours)

NSW: Thursday, 23 and Friday 24 May,
Pullman Hyde Park, Sydney (12.5 CPD hours)

VIC: Tuesday, 28 May and Wednesday, 29 May,
Sofitel, Melbourne (12.5 CPD hours)

Fees (inc GST)

Pricing

F2F — Two days (QLD, NSW, VIC)

\$1,200 — Member and Subscriber (early bird \$900)

\$1,350 — Non-member (early bird \$1,200)

F2F – One day (QLD, NSW, VIC)

\$600 — Member and Subscriber (early bird \$525)

\$750 — Non-member (early bird \$675)

F2F – One day (SA and WA)

\$520 — Member and Subscriber (early bird \$480)

\$580 — Non-member (early bird \$540)

**Early bird pricing finishes on
Friday, 15 March 2024**

Group bookings

Buy **three tickets** and receive a **fourth ticket** complimentary. Please contact the Events team at events@governanceinstitute.com.au to organise group bookings.

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